



Spring 2022

NURS 6352.060, 061

Health Care Policy Development

Faculty

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BRB: 2115

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Office Hours: Wednesday 1:00 pm to 3 pm via Canvas sign-up or online by personalized appointment time

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Course Description

The role of the nurse leader in research to shape health care policy is explored. Impact of economic, socio-political, and other forces on policy formulation and access to care are considered.

Course Learning Objectives

Prerequisites

Full acceptance into the doctoral program(s) (DNP or PhD) or with permission of the instructor(s) are the only prerequisites for this course.

Instructional Goals and Objectives

Upon successful completion of the course, the student will be able to:

1. Analyze how health care policy originates and progresses to completion.
2. Explore issues inherent in negotiation and collaboration necessary for the development of health care policy.
3. Critique nursing's contributions to the health care policy development process at the local, national, and global level.
4. Analyze the utilization of research and evidence-based nursing practice in shaping the health policy agenda.
5. Explore the economic, socio-political, ethical, and governmental factors impacting health care delivery, financing, and availability.

Course Calendar/Schedule

The course calendar is posted in Canvas in the Getting Started module and also at the end of the syllabus. Please refer to it frequently for due dates, etc.

Grading Policy and Criteria

Specific guidelines and grading criteria for all assignments are in the Modules. Final grades for the course will be determined based upon the following point assignments:

- A - 90-100
- B - 80-89
- C - 70-79
- D - 60-69
- F - Below 60

Grades will not be rounded when calculating the average (79.5 is not rounded to 80 and 89.5 is not rounded to 90). Students are expected to achieve an average of 80% (B) to successfully complete the course.

Late policy: ***Permission for an extension on an assignment must be obtained prior to due date, and extensions are only granted once per semester. If no permission is granted, late submissions will incur a five (5) point per day deduction. Extenuating circumstance may apply on a case by case basis.***

Grading criteria are found in the Modules and Assignments file. The assignments' due dates/times are listed in the Course Calendar and canvas module. Students are responsible for upload correct files for grading; therefore, it is best to submit assignment prior to submission date and time to avoid last minute rushing leading to file upload errors. All submitted assignment files need to be submitted as a MS Word or PDF format, to ensure accessibility for grading. The final assignment for the course will not be accepted late.

The work you will perform for this course is weighted as follows:

Criteria for Evaluation:	Percentage of Grade:
Introductory Policy Issue Paper	25%
Policy Analysis Exercise	30%
Policy Development and Implementation Presentation	20%
Global Health Policy Summary	20%
Course Participation	5%
Total	100%

Brief Overview of Assignments

1. Policy Issue Paper (25%)
 - a. Develop an introductory level policy issue paper [e.g. policy brief] that identifies the problem/issue for which there is no standing policy. Identify your position and the policy actions that you would like to see happen.
2. Policy Analysis Exercise (30%)

- a. Conduct a policy analysis that identifies the specifics of your policy proposal, including the stakes and stakeholders, implicit values, ethical considerations, beneficiaries of the policy and outcomes.
3. Policy Development and Implementation Presentation (20%)
 - a. Prepare a brief and compelling presentation for policymakers about your policy. This presentation is to be no more than 5 minutes in length, recorded via webcam, with an attached PowerPoint and one page talking points paper to be presented to your classmates and faculty.
 4. Global Health Policy Summary (20%)
 - a. Choose one significant problem that affects global health—it may be specific to a certain disease or diseases, population or gender, country/nation or any or all of the above. Address the prevalence, affected population, causes & solutions, and nursing’s role in mitigating this problem.
 5. Course Participation (5%)
 - a. You will be expected to respond to Discussion Board forums as described in the Modules, participate in a Policy Expert Activity, and critique your colleagues’ Policy Presentations.

Important Course Dates:

Note: The complete course schedule is available in the Course Canvas site.

Census Date: **Friday, January 22, 2022**

Mid-term date: not applicable

Last Date to Withdraw: **Monday, March 22, 2022**

<https://www.utt Tyler.edu/registrar/registration/withdrawals.php>

Final Exam Date: not applicable

Course Outline

Module 1- Nursing’s Role in Policy and Policy Development, Analysis & Political Strategies

- Fundamentals of the policy process
- Policy development
- Policy analysis
- Policy evaluation

Module 2- Communication- A Key to Successful Policy Development & Implementation

- Political strategy to affect policy change
- Communicating policy needs, actions, and outcomes to stakeholders
- Negotiation and arbitration as part of policy formation
- International collaboration and coalition building
- Social and cultural aspects of policy formation

Module 3 -The Affordable Care Act and Health Care Finance

- Historical influences on health care finance
- Organization and delivery of health care
- Health care financing – comparison of US and others

- Healthcare reform

Module 4 Globalization and Health Care Policy

- Global policy challenges
- Geopolitical influences on nursing care delivery
- Distribution of wealth and ethical implications of global health policy
- Global health challenges and needed policy interventions

Module 5: Practical Policy Application

- Health Care Chaos – Opportunities
- Course Summation

Workload, Attendance and Make-up Policy

Attendance / participation is expected. Make-up for exams, quizzes, assignments and required face to face time is at the discretion of the instructor. You should expect to spend as much time on an online course as you do in a face-to-face course. Besides lecture/demo videos and/ or live zoom meetings, a typical week's workload for this course includes (1) assigned readings, or (2) assignments/discussions. As a rough guide, you should plan to spend nine hours per week on this course. The actual amount of time will vary from individual to individual. To be successful in the course it is recommended that you will actively access all the course materials both listed in the syllabus and within the canvas modules. The modules will remain available through the end of the course for you to access.

Required Textbooks/ Other Readings and Materials

The textbooks for this course are:

Required:



Mason, D.J., Gardner, D.B., Outlaw, F.H., & O'Grady, E.T. (2020). *Policy & politics in nursing and health care*. (8th ed.). Elsevier. ISBN-13: 978-0-323-55498-5

American Psychological Association. (2019). *Publication manual of the American Psychological Association* (7th ed). APA. [ISBN-13: 978-1-4338-3216-1](#)

You may purchase your textbooks from UT Tyler Bookstore. Online purchase and shipping are available.

Additional Readings and Materials: Will be provided or recommended within the Canvas.

Assignments

Reading Assignments

- Assigned readings in doctoral education are the beginning, not the endpoint. These readings will point you in the direction of continued reading and pondering of your scholarly thoughts. Each participant is responsible for completing the reading assignments in a timely manner. Deadlines are listed in the Course Calendar.
- Discussion and written assignments are made with the assumption that required reading assignments are completed prior to completion of discussion and written assignments.

Written Assignments

- All written assignments are to be completed in Microsoft Word and submitted by the assigned due dates. Due dates/times are listed in the Course Calendar.
- Please note that all written assignments must be submitted by 11:59 pm Central Standard Time on the due date.
- Late assignments will receive **point reductions** (see Grading Information and Course Requirements section within this Syllabus).
- *Plagiarism is a serious academic offense. Please avoid the consequences of academic dishonesty by citing all sources that you use in your work.*

Assignments/Projects Turn-In Process

All written assignments and projects will be submitted through the link in the **current module**.

- Prepare your assignment using Microsoft Word. Name your assignment with the following convention: Last name, first initial assignment title (ex. JonesS_Policy Issue Paper)
- Submit when all attached files (your completed assignment files) are uploaded

Submitted assignments will be graded in Microsoft Word using the Track Changes feature. This feature allows your instructor(s) to make comments, ask questions, etc. Assignments will then be returned through the Grades link on the left side. An announcement will alert you when papers are returned. You are responsible for checking **Grades** to receive and apply feedback from the faculty instructor.

Email

You are required to use your patriots email account for all course correspondence. Please get in the habit of checking the patriots email account daily. To communicate by email within the course with other participants or all participants, click the INBOX in the GLOBAL NAVIGATION on the far-left side of the frame. Select the course (your section, select student or teacher then the name or names of the person(s), click compose a message, write your message, and click Send to send a message. You can send messages to the instructor(s) and other students in the course.

I will make every effort to respond quickly to your emails. I check my email inbox several times a day during the workweek and less frequently on the weekend. I do not monitor my email overnight. If instructor(s) are unavailable to answer emails promptly, an announcement will be posted so that you can plan accordingly. One caveat: technical problems in email systems may slow down responses! The best way to communicate with me is via the CANVAS email system or my UTTyler email (jgehring@uttyler.edu)

Discussions

The Discussions feature is an online discussion forum in which students and faculty can communicate asynchronously (anytime) via message postings. We will also have an ongoing Course Questions Discussion forum. This forum is a place where general **course related** questions should be posted. The instructor will monitor this forum several times a week and respond appropriately to your questions. Chances are other students need the same information and this forum allows for open sharing of communication.

When you click the Discussions tab on the left side of your course page, a listing of general subject categories will appear in a table format. The instructor has control of what general subject categories are available for discussion in the course. Click on the category of interest and click Reply. Students may introduce and name threads under the general subject or may reply to the threads of other students. That is why it is called "Discussion." Students can respond to threads in the course discussion. To respond to a thread:

- In the Discussions area, you will see a list of forums
- Click on a forum link to open it and view the contents within
- Open a message
- Click Reply to respond to the message
- Click Post Reply

Your response will now appear in the table, along with your name as author and date/time of posting. Check the Discussions section often. Since the discussion is asynchronous, other responses will be submitted after your post. Be sure to check the Discussions each time you log into the course to view any added material and respond to your colleagues' comments. As noted above, we will have a "Course Questions" thread open all the time where we will answer any questions or respond to any deep thoughts you may have.

Participation Expectations and Discussion Assignments

A Rubric for how postings will be graded is provided in the next section of this Syllabus.

- Each participant is responsible for participating in the asynchronous discussions of each assigned module. This participation will include posting answers to questions posed by the instructor and replying to other participants' postings.
- Discussion postings should be made in a timely manner. Deadlines are listed in the Course Schedule. Please note that all discussion postings must be completed by midnight Central Standard Time on the due date.
- Participants should plan on entering the Discussion area several times a week in order to read and comment on other postings. Posting answers to the questions posed in the Discussion area should be done in advance of the deadline in order to allow other participants to have the opportunity to comment.
- Quality of answers is as important as quantity. A participant's comments should add to the discussion. Comments should be supported as required with references cited appropriately. The instructors and/or participants may use synchronous chats as the need arises.

Note: When posting to the discussion area, please type in your comments directly into the Discussion Board. Do not type your comments into a document and then attach it to the discussion-this method is difficult for some students to access. You may type your comments into a Word document, then copy and paste it into the Discussion Board.

Discussion Board Postings - Expectations

The purpose of the discussion board in an online doctoral program is to take the place of the class interchange that would occur in a face-to-face class. It is your opportunity to demonstrate your mastery of the assigned readings and your ability to supplement those readings with expanded exposure to related (and sometimes contrary) information that you will seek in your self-directed quest to understand and be informed. To that end, we will expect you to share ideas you have gained from the literature, noting the source when appropriate and interpreting into your own words. We will also expect that you will use a more complex thought process to dissect and analyze what you read in the literature and in the discussion thoughts of your fellow students as you offer your own insights. We do not care if you use big words or a lot of words (remember, the world values parsimony), but we are eager to read your thoughtful insights into the questions and statements, your analysis of the words and ideas, and your recommendations for future pathways for nursing and healthcare. The following information will give you some guidelines and allow you to see thinking process we will use to assign a grade to the discussion board exercises.

Criteria	<79	80-89	90-100
Format and logical progression of posting.	Spelling and grammar errors detract from the substance of the posting; random thoughts with no sense of a plan to reach a logical conclusion. No clear main idea or direction for flow of information	Midpoint	Form is superior; obvious attention to proofreading and grammar. Main idea is stated early and clearly; argument or ideas are built using a logical progression of thoughts which are stated clearly and succinctly.
Depth and relevance of post to the topic at hand.	Posting shows superficial thinking based on personal experiences or opinions only, there is little consideration of contributions to the topic in the literature or from colleagues. Literature support is not relevant to the topic or major literature contributions are missing. Post strays from topic with much irrelevant information and does not address the intent of the assignment. No references cited.	Midpoint	Posting clearly shows evidence of critical thinking and analysis to a substantial depth expected of a doctoral student. Ideas offered are relevant to the topic and show the ability to extrapolate complex ideas from various sources into a coherent argument or statement(s). Two or more relevant references cited; cited references are appropriate and indicative of the best knowledge on the topic.
Contribution to the learning community	Posting is largely aimed at self-expression without consideration of the reader. There is no room for dialogue or disagreement and no acknowledgment of the potential contributions of others. The posting is a rehash of old ideas without consideration of how these can advise the future. No evidence is found of making the material consumable or reader-friendly.	Midpoint	Posting shows an astute awareness of the needs of the learning community with an interest in their growth and knowledge acquisition; attempts to move colleagues into meaningful dialogue and presents creative approaches that area open to discussion. Post contributes to the progression of nursing as a scholarly community but is


			presented in a clear, enlightening, and engaging way.
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Student Resources

Accessing Digital Library Resources

You will utilize [the Robert R. Muntz Library](#), at the University of Texas at Tyler. Follow the link, and then complete the instructions for accessing information from a distant site. Many of the database subscriptions funded by student fees give you access to full text journals that you will need for your review of the literature in each course. Please take the time to set up your account and get familiar with the resources available. They are awesome.

Technical Information

For technical support or Canvas related questions, click on the Help button  at the bottom of the global navigation icons on the left side of the screen. Help is available 24/7. Students are provided with access to a Support Hotline, Chat option, and the ability to report a problem directly to Canvas.

Navigation

To efficiently and effectively participate in this course, an understanding of how the course is arranged, how to access information, and how to contribute to the learning environment is essential. If you have any questions about how to navigate the course, go to the Help for Students tab.

Course Evaluation

UT Tyler may ask you to complete a voluntary evaluation to help them make improvements and adjustments in their overall online learning forums. Also, an end-of-semester evaluation specifically for this course will be made available for you to complete in the last weeks of instruction. Your comments and recommendations will be considered seriously as the course is updated. Your input throughout the semester contributes to our commitment to improve continually the quality and relevance of this course.

Completion Time

You should expect to spend as much time on an online course as you do in a face-to-face course. As a rough guide, you should plan to spend six to ten hours per week on this course. The actual amount of time will vary from individual to individual. This estimate includes the time you spend in reading, discussions, and assignments.

You will have access to most of the course materials from the start of the course to the end. You may look and study ahead, or go back and review, at any time during the course. All assignments have set due dates. Due dates are as of midnight US Central Time on that date.

Getting Started

Please refer to the information contained in this Syllabus anytime you have a question regarding the basic course information. Please begin this course by accessing the reviewing the information found in the Getting Started Module.

Final Note (s):

It is a pleasure to have you in the course. Many challenges and opportunities related to health policy await. Through the utilization of knowledge related to nursing and health care, research, and leadership, you can help shape crucial health policies. Nursing has much to offer and the process of policy development will be greatly enhanced by nurse leaders like you.

I reserve the right to modify this syllabus and the course calendar at any time. Therefore, your attendance and attention to the announcements in Canvas are crucial because it will assist you in remaining current on the course materials and when the syllabus maybe modified.

School of Nursing Policies and Additional Information

https://www.uttyler.edu/nursing/college/documents/son_student_guide.pdf

University Policies and Additional Information (updated 1/2018)

The following course policies may be found at the website listed below: absence for religious observance, absence for university-supported trips, services to students with disabilities, grade replacement, state-mandated course drop policy, and Social Security and privacy.

<http://www.uttyler.edu/academicaffairs/files/syllabuspolicy.pdf>

UT Tyler Honor Code

Every member of the UT Tyler community joins together to embrace: Honor and integrity that will not allow me to lie, cheat, or steal, nor to accept the actions of those who do.

Students Rights and Responsibilities

To know and understand the policies that affect your rights and responsibilities as a student at UT Tyler, please follow this link: <http://www.uttyler.edu/wellness/rightsresponsibilities.php>

Campus Carry

We respect the right and privacy of students 21 and over who are duly licensed to carry concealed weapons in this class. License holders are expected to behave responsibly and keep a handgun secure and concealed. More information is available at <http://www.uttyler.edu/about/campus-carry/index.php>

UT Tyler a Tobacco-Free University

All forms of tobacco will not be permitted on the UT Tyler main campus, branch campuses, and any property owned by UT Tyler. This applies to all members of the University community, including students, faculty, staff, University affiliates, contractors, and visitors.

Forms of tobacco not permitted include cigarettes, cigars, pipes, water pipes (hookah), bidis, kreteks, electronic cigarettes, smokeless tobacco, snuff, chewing tobacco, and all other tobacco products.

There are several cessation programs available to students looking to quit smoking, including counseling, quit lines, and group support. For more information on cessation programs please visit www.uttyler.edu/tobacco-free.

Grade Replacement/Forgiveness and Census Date Policies

Students repeating a course for grade forgiveness (grade replacement) must file a Grade Replacement Contract with the Enrollment Services Center (ADM 230) on or before the Census Date of the semester in which the course will be repeated. Grade Replacement Contracts are available in the Enrollment Services Center or at <http://www.uttyler.edu/registrar>. Each semester's Census Date can be found on the Contract itself, on the Academic Calendar, or in the information pamphlets published each semester by the Office of the Registrar.

Failure to file a Grade Replacement Contract will result in both the original and repeated grade being used to calculate your overall grade point average. Undergraduates are eligible to exercise grade replacement for only three course repeats during their career at UT Tyler; graduates are eligible for two grade replacements. Full policy details are printed on each Grade Replacement Contract.

The Census Date is the deadline for many forms and enrollment actions of which students need to be aware. These include:

- Submitting Grade Replacement Contracts, Transient Forms, requests to withhold directory information, approvals for taking courses as Audit, Pass/Fail or Credit/No Credit.
- Receiving 100% refunds for partial withdrawals. (There is no refund for these after the Census Date).
- Schedule adjustments (section changes, adding a new class, dropping without a "W" grade)
- Being reinstated or re-enrolled in classes after being dropped for non-payment.
- Completing the process for tuition exemptions or waivers through Financial Aid.

State-Mandated Course Drop Policy

Texas law prohibits a student who began college for the first time in Fall 2007 or thereafter from dropping more than six courses during their entire undergraduate career. This includes courses dropped at another 2-year or 4-year Texas public college or university. For purposes of this rule, a dropped course is any course that is dropped after the census date (See Academic Calendar for the specific date).

Exceptions to the 6-drop rule may be found in the catalog. Petitions for exemptions must be submitted to the Enrollment Services Center and must be accompanied by documentation of the extenuating circumstance. Please contact the Enrollment Services Center if you have any questions.

Disability/Accessibility Services

In accordance with Section 504 of the Rehabilitation Act, Americans with Disabilities Act (ADA) and the ADA Amendments Act (ADAAA) the University of Tyler at Texas offers accommodations to students with learning, physical and/or psychological disabilities. If you have a disability, including non-visible a diagnosis such as a learning disorder, chronic illness, TBI, PTSD, ADHD, or you have a history of modifications or accommodations in a previous educational environment, you are encouraged to visit <https://hood.accessiblelearning.com/UTTyler> and fill out the New Student application. The **Student Accessibility and Resources** (SAR) office will contact you when your application has been submitted and an appointment with Cynthia Lowery, Assistant Director Student Services/ADA Coordinator. For more

information, including filling out an application for services, please visit the SAR webpage at <http://www.uttyler.edu/disabilityservices>, the SAR office located in the University Center, # 3150 or call 903.566.7079.

Student Absence due to Religious Observance

Students who anticipate being absent from class due to a religious observance are requested to inform the instructor of such absences by the second-class meeting of the semester.

Student Absence for University-Sponsored Events and Activities

If you intend to be absent for a university-sponsored event or activity, you (or the event sponsor) must notify the instructor at least two weeks prior to the date of the planned absence. At that time the instructor will set a date and time when make-up assignments will be completed.

Social Security and FERPA Statement

It is the policy of The University of Texas at Tyler to protect the confidential nature of social security numbers. The University has changed its computer programming so that all students have an identification number. The electronic transmission of grades (e.g., via e-mail) risks violation of the Family Educational Rights and Privacy Act; grades will not be transmitted electronically.

Emergency Exits and Evacuation

Everyone is required to exit the building when a fire alarm goes off. Follow your instructor's directions regarding the appropriate exit. If you require assistance during an evacuation, inform your instructor in the first week of class. Do not re-enter the building unless given permission by University Police, Fire department, or Fire Prevention Services.

Student Standards of Academic Conduct

Disciplinary proceedings may be initiated against any student who engages in scholastic dishonesty, including, but not limited to, cheating, plagiarism, collusion, the submission for credit of any work or materials that are attributable in whole or in part to another person, taking an examination for another person, any act designed to give unfair advantage to a student or the attempt to commit such acts.

- i. "Cheating" includes, but is not limited to:
 - copying from another student's test paper.
 - using, during a test, materials not authorized by the person giving the test.
 - failure to comply with instructions given by the person administering the test.
 - possession during a test of materials which are not authorized by the person giving the test, such as class notes or specifically designed "crib notes". The presence of textbooks constitutes a violation if they have been specifically prohibited by the person administering the test.
 - using, buying, stealing, transporting, or soliciting in whole or part the contents of a test plan, administered test, test key, homework solution, or computer program.

- collaborating with or seeking aid from another student during a test or other assignment without authority.
 - discussing the contents of an examination with another student who will take the examination.
 - divulging the contents of an examination, for the purpose of preserving questions for use by another, when the instructors has designated that the examination is not to be removed from the examination room or not to be returned or to be kept by the student.
 - substituting for another person or permitting another person to substitute for oneself to take a course, a test, or any course-related assignment.
 - paying or offering money or other valuable thing to, or coercing another person to obtain a test plan, administered test, test key, homework solution, or computer program or information about a test plan, administered test, test key, home solution or computer program;
 - falsifying research data, laboratory reports, and/or other academic work offered for credit.
 - taking, keeping, misplacing, or damaging the property of The University of Texas at Tyler, or of another, if the student knows or reasonably should know that an unfair academic advantage would be gained by such conduct; and
 - misrepresenting facts, including providing false grades or resumes, for the purpose of obtaining an academic or financial benefit or injuring another student academically or financially
- ii. "Plagiarism" includes, but is not limited to, the appropriation, buying, receiving as a gift, or obtaining by any means another's work and the submission of it as one's own academic work offered for credit.
- iii. "Collusion" includes, but is not limited to, the unauthorized collaboration with another person in preparing academic assignments offered for credit or collaboration with another person to commit a violation of any section of the rules on scholastic dishonesty.
- iv. All written work that is submitted will be subject to review by plagiarism software.

Exams, discussions, assignments, and homework materials, questions, and problems are the intellectual property of faculty, UT Tyler, or publishers.

- These materials may not be distributed without permission.
- Distributing them or uploading them to online resources destroys the integrity of the assignment and the course, allowing others an unfair advantage by letting them view the materials.
- Uploading these materials to online resources is a violation of UT Tyler's academic misconduct policies and may result in formal conduct charges.
- Sanctions for uploading or otherwise divulging the contents of these materials can include:
 - a reduced or failing grade on an assignment
 - a reduced or failing grade for the course
 - removal from the Nursing program or removal from UT Tyler

UT Tyler Resources for Students

[UT Tyler Writing Center](mailto:writingcenter@uttyler.edu) (903.565.5995), writingcenter@uttyler.edu

[UT Tyler Tutoring Center](mailto:tutoring@uttyler.edu) (903.565.5964), tutoring@uttyler.edu


[The Mathematics Learning Center](#), RBN 4021, this is the open access computer lab for math students, with tutors on duty to assist students who are enrolled in early-career courses.

[UT Tyler Counseling Center](mailto:uttyler@uttyler.edu) (903.566.7254)

[UT Tyler Muntz Library](mailto:sabbey@uttyler.edu) (903 566-7343), Library Liaison for Nursing, Suzanne Abbe (903.566.7165) email: sabbey@uttyler.edu

NURS 6352 COURSE CALENDAR – Spring 2022

Year 2022

Week	Date of the week	Topic	Activities /Discussion Board	Assignment
1	1/10	Course Orientation Review Syllabus, Course Calendar, Assignments	Introductions: 'Getting to Know You'	
	1/17	Martin Luther King Jr. Holiday, all offices closed, no classes.		
2	1/18	Nsg's Role in Policy & Policy Development Module 1/Part 1 <i>Research to Policy Connection</i>	DB: Mod 1: Political Reality Check	Complete "How well do you know local and state government' quiz"
3	1/24	Module 1/Part 1, cont'd <i>Policy Process & Development</i>		
4	1/31	Module 1/Part 2 <i>Policy Development, Analysis & Political Strategies</i>		Assignment #1 Due
5	2/7	Module 1/Part 2, cont'd	Policy Expert Panel (Live) February 10 at 6:30 Zoom link: will be sent	
6	2/14	Module 2 <i>Communication—A Key to Successful Policy Development & Implementation</i>		
7	2/21	Module 2, cont'd		
8	2/28	Module 3 <i>Health Care Finance</i>		Assignment #2 Due
	3/7	Springbreak for faculty and students		
9	3/14	Module 3, cont'd	Schedule Interview, etc.	
10	3/21	Module 4 <i>Globalization & Health Care Policy</i>	DB: Mod 3: Post Policy Development Presentation and Talking Points to DB	Assignment #3 Due Also Post on DB a peer critique
11	3/28	Module 4, cont'd.	DB: Mod 4:Global Health	
12	4/4	Module 5 <i>Practical Policy Application</i>		Assignment #4 Due
13	4/11	Health Care Policy-Opportunities Course Summation	DB: Mod 5: Your Impact on Health Policy	
14	4/18	Final Exam Week		
	5/7	Commencement		

Calendar Weeks start on Monday and end the following Sunday.

Assignments due on the designated Wednesday by 11:59 pm.

Discussion Board forums run on a regular calendar week (start on Mondays at 8 am and end the following Sunday at 11:59 pm).

Course calendar is subject to change as faculty determines.