



Nursing Leadership in the Healthcare Environment

N5331

Fall 2024

Scheduled Class Days and Times: Online

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Office Hours: Virtual on Thursday 10:00 - 1:00 PM CST or by appointment, including Zoom.

Please email instructor to make arrangements/obtain Zoom link.

Course Description: Enables the professional nurse to demonstrate organizations and systems leadership by synthesizing principles of leadership and management theory, organizational science, professional communication, and informatics. Theories are applied in the consideration of evidenced based practice.

Prerequisites: NURS 5301 AND Admission to any MSN program or enrolled in the PhD in nursing program. Admission to the Admin Cert program

Student Learning Outcomes:

Upon successful completion of this course, the student will be able to:

1. Incorporate theories of leadership and management in the analysis of organizational culture considering customer service, personnel management, and labor relations through healthcare team coordination. (AACN Essentials I, II, VII, XI).
2. Utilize organizational science and informatics to strategically plan for the application of change processes across multiple healthcare delivery systems. (AACN Essentials I, IV, V).
3. Apply communication principles to the strategic planning process considering patient safety and quality improvement initiatives with an interdisciplinary focus. (AACN Essentials I, II, III, IV, VII, IX).
4. Employ research and scholarly activities to foster an environment for evidence-based practice within their organizations. (AACN Essentials I, III, IV, IX).

Required Textbooks and Readings:

If you are in a clinical course, all students are required to have an active InPlace Clinical Placement subscription. See UT Tyler Bookstore. Website: <https://utt-us.inplacesoftware.com/>

American Psychological Association. (2020). *Publication manual of the American Psychological Association*. (7th ed.). Washington, D.C.: Author. (ISBN-13: 978-1433832178 ISBN-10: 1433832178)

The American Nurses Association. (2024). *Nursing Leadership: Scope & standards of practice* (3rd ed.). Silver Springs, MD: Nursebooks.org. (ISBN-978-1-953985-88-0, ISBN-13:978-1-953985-88-0)

Roussel, L., Thomas, P.L., and Harris, J.L. (2023). *Management and leadership for nurse administrators*. 9th ed.). Burlington, MA: Jones & Bartlett Learning. ISBN-13: 978-1284249286, ISBN-10: 128424928X

Recommended Textbooks and Readings:

Assigned readings from journals and periodicals such as *Journal of Nursing Administration*, *Nursing Management*, *Journal of Public Health* and others will be used to supplement material within the course.

Assignments and Weights/Percentage/Point Values

Assignments and Weights/ Point Value	Percentage of Grade:
1. Group Discussion Boards (4 at 9 % each)	36%
2. Project Leader Presentation (Abstract, Evaluation, PowerPoint)	25%
3. Environment of Care and Professional Practice Paper	25%
4. Clinical Reflective Journals (CRJ) (2 at 7 % each)	14%
5. Clinical (to include satisfactory completion of 37.5 hours and submission of required clinical self-assessment, objectives, logs, journals, and preceptor evaluation by due dates on Calendar (Clinical failure will constitute a course failure)	Pass/Fail
There is no final exam.	0%
TOTAL	100%

Grading Scale:

Specific guidelines and grading criteria for all assignments are in the Modules. Final grades for the course will be determined based upon the following point assignments:

- A - 90-100
- B - 80-89
- C - 70-79
- D - 60-69
- F - Below 60

Grades will not be rounded when calculating the average (79.5 is not rounded to 80, and 89.5 is not rounded to 90). Students are required to achieve an average of 80% (B) to complete the course successfully.

Although the university policy allows 60 days for grade appeals, the School of Nursing follows a stricter timeline of 10 days to facilitate students' timely progression through the curriculum. In the case of extenuating circumstances, please consult the Associate Dean of Academic Affairs for guidance.

Academic Integrity: Cheating of any kind, as defined in Section 8 of the UT Tyler Manual of Policies and Procedures (MOPP) for Student Affairs (<https://www.uttyler.edu/mopp/>), will not be tolerated. Consequences may include:

- reprimand
- exam failure
- course failure
- expulsion from the Nursing program
- expulsion from the University
- other consequences as assigned

For this course, AI may be used.

AI is encouraged during the course, and appropriate acknowledgment is expected. You are encouraged to explore topics using artificial intelligence (AI) tools, such as ChatGPT or Bing Copilot for all assignments and assessments. Any such use must be appropriately acknowledged and cited, following the guidelines established by the APA Style Guide, including the specific version of the tool used. The submitted work should include the exact prompt you used to generate the content and the AI's complete response as an appendix. Because AI-generated content is not necessarily accurate or appropriate, you must assess the validity and applicability of any submitted AI output. You will not earn full credit if inaccurate, invalid, or inappropriate information is found in your work. APA Style Citation Information:

<https://www.grammarly.com/blog/ai-citations-apa/>

Exam and homework materials, questions, and problems are the intellectual property of faculty, UT Tyler, or publishers.

- These materials may not be distributed without permission.
- Distributing or uploading them to online resources destroys the integrity of the assignment and the course, allowing others an unfair advantage by letting them view the materials.
- Uploading these materials to online resources is a violation of UT Tyler's academic misconduct policies and may result in formal conduct charges.
- Sanctions for uploading or otherwise divulging the contents of these materials can include:
 - a reduced or failing grade on an assignment
 - a reduced or failing grade for the course
 - removal from the Nursing program
 - removal from UT Tyler

Late Policy: 5% will be deducted each day an assignment is past due unless prior arrangements have been made with your course faculty. Extenuating circumstances may apply.

Repeating a Course: Students repeating this course may not use previously submitted assignments nor utilize the same patients for an assignment. Submitting the same or slightly modified assignments from previous semesters is considered self-plagiarism and is subject to academic discipline, including failing the assignment or the course.

Attendance and Make-up Policy: Attendance/participation is expected. Make-up for exams, quizzes, assignments, and missed clinical time is at the instructor's discretion.

Graded Course Requirements Information:

The following is an overview of course requirements:

Self-Reflective Exercise: (Complete/Incomplete) Self-evaluation based on the AONE Competencies.

Clinical Good-To-Go: Email verifying Castlebranch complete for clinical experience.

Clinical Objectives: (Complete/Incomplete) Four objectives for clinical experience.

Clinical Schedule: (Complete/Incomplete) Schedule of days and times for 37.5 hours with preceptor.

Project Leader Presentation: Graded assignment on a project currently conducted at the clinical site; includes a PowerPoint presentation, abstract, and Learner Evaluation Tool.

Environment of Care and Professional Practice Paper: Graded APA document that extends the Project Leader Presentation to include evidence to support a change project and factors influencing the outcome.

Strengths and Leadership: (Complete/Incomplete): Self-reflective exercise on strengths/weaknesses for an administrative role.

Clinical Reflective Journals: Graded journals (2) reflecting on clinical experiences

Discussion Boards: Graded posts which address questions reflecting assigned readings and clinical experiences; respond to two peers.

Evaluation of Preceptor: (Complete/Incomplete) Completes evaluative survey on assigned Preceptor.

Please Note: Detailed information along with grading rubrics for course assignments will be provided in Canvas.

Clinical Course Requirements Information:

The student will complete 37.5 clinical hours following approval of a Preceptor Agreement by the Clinical Liaison. In addition, the student must be compliant with Castlebranch requirements (current immunizations, CPR, etc.) and complete required facility orientation. The student must receive a “good to go” email from the Clinical Liaison prior to beginning clinical. The student will provide a clinical schedule, clinical objectives, a log of actual hours verified by the preceptor, and two Clinical Reflective Journals detailing experiences related to nursing leadership. During the clinical experience, the student will observe an ongoing change project and reflect on associated leadership involvement for graded course assignments. Finally, the student will complete a Preceptor Evaluation.

Important Course Dates:

Classes Begin: August 29, 2024

Census Date (withdraw without penalty): September 11, 2024

Last Date to Withdraw: November 5, 2024. Students, please notify your course faculty and contact your advisor.

Final Exam: Not required.

Calendar of Topics, Readings, and Due Dates: Note: Assignments are due Tuesdays 11:59 PM

Course Schedule				
Week #	Date	Class Topic	Readings	Assignments Due
Week 1	8/29 – 9/10	Course Introduction	ANA: Nursing Leadership: Scope and Standards of Practice	
		Review Canvas	Reflective Journaling	
		Main Discussion Board (DB): Self Intro		DB 9/10
		Self-Evaluation based on AONE Competencies		9/10
		Zoom Session: Course Introduction		9/8
Week 2	9/11 - 9/17	Leadership, managing organizational change	Roussel textbook, see Canvas ANA Code of Ethics (2015)	Good-to-Go Email for clinical 9/17
		Main DB: Top Nursing Issues Today and How Nurse Administrators Should Address.	See rubric in Canvas	9/17

Week 3	9/18- 9/24	Readiness for clinical	Bloom's Taxonomy, see Canvas	
		Meet with Clinical Preceptor and Develop Your Schedule (37.5 hours)		
		Review Project Leader Presentation Requirements	See rubric in Canvas	
		Zoom Session with Instructor		TBA
		Draft of 4 Clinical Objectives		9/24

Week 4	9/25- 10/1	Theories of motivation and leadership, individual actions	Roussel textbook, see Canvas	
		Group DB #1: On Group DB		Sunday 9/29 initial post, 10/1 peer
		Final Clinical Objectives		10/1
		Finalize Clinical Schedule		10/1
Week 5	10/2 – 10/8	Managing change in the healthcare environment	Roussel textbook, see Canvas	
			Change Management Videos	
		Optional rough draft of Project Leader Presentation-(no grade)	See rubric in Canvas	10/8
Week 6	10/9 - 10/15	Reflective Journal #1	See format in Canvas. Need minimum 10 hours for Journal #1	10/15, contact instructor if < 10 hours
		Develop Project Leader Presentation	See rubric in Canvas	

Week 7	10/16 - 10/22	Healthy work environment, patient and employee safety, diversity, and organizational transparency.	Roussel textbook, see Canvas	
		Project leader Presentation (PLP): PPT, Abstract and Evaluation Tool		10/22
		DB: Begin Peer Review of PLP		10/22

Week 8	10/23 – 10/29	Intra/Interpersonal issues. Managing conflict. Groups and teams	Roussel textbook, see Canvas	
		DB#2: Change project management		10/27 initial post, 10/29 peer
		Complete Peer reviews of PLP on Group DB		10/29
Week 9	10/30 - 11/5	Leadership in healthcare reform and value determination	Roussel textbook, see Canvas	
		DB #3: Role of the CNO		11/3 initial post, 11/5 peer
		Zoom meeting with students		TBA
	11/5	Last day to withdraw		
Week 10	11/6 - 11/12	Innovation: managing change through leadership Conflict: Managing Diversity in the workplace.	Roussel textbook, see Canvas	
		Optional rough draft of EOC and Prof Practice paper for feedback (no grade)		11/12

Week 11	11/13- 11/19	Errors, opportunities, risk-taking and managing change	Roussel textbook, see Canvas	
		DB #4: SWOT Analysis		11/17 initial post, 11/19 peer

Week 12 and 13 Includes Thanks- giving holiday	11/20 - 12/3	Finalize course assignments	No assigned readings	
		Environment of Care Paper		12/3
		Final Preceptor Evaluation		12/3
		Final Student Evaluation from Preceptor		12/3
Week 14	12/4 – 12/10	Coaching in Leadership	Roussel textbook, see Canvas	
		Clinical Reflective Journal #2		Encouraged to submit earlier. 12/10
		Final Clinical Log		12/10
		Strengths Reflection: Basement Descriptors		12/10
Week 15	12/13 last day	End of semester – all assignments completed.		12/13

School of Nursing Policies and Additional Information:

https://www.uttyler.edu/nursing/college/student_guide_and_policies.php

Student Resources and University Policies are provided in Canvas. (This statement refers to the UT Tyler Syllabus Module in Canvas required per Dr. Swain.)